

Revenue Status Report General Fund As of March 31, 2016

 $(Unaudited \hbox{--} Internal\ Use\ Only)$

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I. Current Economics

Board of Governors of the Federal Reserve System

Beige Book - April 13, 2016 Current Economic Conditions

Sixth District -- Atlanta

Sixth District business contacts indicated that economic conditions, from mid-February through March, were unchanged from the previous report. However, the short term (next three to sixth months) outlook for growth among the majority of firms remains positive.

Retail sales grew for low-end retailers, while high-end sales softened over the reporting period. Automotive dealers cited improved sales levels since the previous report. Tourism-related contacts noted domestic and business travel remained solid. Residential real estate builders indicated that construction was up, new home sales were slightly up, and inventory levels were mixed compared with a year ago. Residential real estate brokers indicated that existing home sales were mixed and inventory levels were down from a year earlier. Most real estate contacts noted modest home price appreciation. Demand for commercial real estate continued to improve and construction increased from the year-ago level across most of the District. Manufacturers cited increases in new orders and production. On balance, bankers reported improvements in credit conditions. Reports on hiring were mixed. Firms noted stable wage growth and soft non-labor input costs.

Consumer Spending and Tourism

Off-price District retailers continued to experience rising demand. However, high-end merchants reported softer sales activity, particularly from international shoppers, from mid-February through March compared with a year earlier. Auto retailers experienced higher sales activity in February compared with the previous reporting period and noted that continued lower fuel prices was prompting some buyers to purchase larger vehicles. On balance, the outlook among District merchants remains positive.

Across the District, hospitality contacts reported domestic and business travel remained strong, while Florida and Georgia reported softening demand from international visitors from a year ago. Capital expenditures on tourism-related infrastructure for 2016 are expected to be in line with or above 2015 levels. The outlook remains optimistic as advanced bookings in the hotel and conference segments is strong for the second quarter.

Real Estate and Construction

Reports on activity from District residential real estate contacts continued to be upbeat. The majority of builders reported that construction activity was up from the year-ago level. Many builders indicated that home sales were up slightly relative to one year earlier while broker reports remained mixed. The majority of builders and brokers indicated that buyer traffic was flat to slightly up from one year ago. Most brokers continued to note that inventory levels were down from the year earlier level, while the inventory report from builders remained mixed. Builder and broker contacts reported modest gains in home prices. Many real estate contacts expect home sales to increase slightly over the next three months, while the majority of builders expect construction activity to be flat to slightly up over the same time period.

District commercial real estate brokers reported improvement in demand resulting in increased absorption and rent growth across property types, but cautioned that the rate of improvement varied by metropolitan area, submarket, and property type. Commercial contractors indicated that the pace of nonresidential construction activity had increased from one year ago, with many reporting backlogs of one to two years. Reports on multifamily construction suggested that activity remained fairly robust across the District, although there seemed to be growing concerns around overbuilding. District commercial real estate contacts expect the pace of construction activity to increase slightly over the next quarter.

Manufacturing and Transportation

Industry contacts indicated that overall manufacturing activity continued to strengthen from mid-February through March. New orders increased and production levels were higher than the previous report. Payroll levels rose slightly. Supply delivery times were faster and finished inventory levels were notably higher. Input prices continued to be low. Expectations for future production fell from the previous reporting period, with a little less than one-third of businesses anticipating an increase in production levels.

Transportation activity in the District was largely unchanged, on net, since the last report. Year-to-date total rail traffic was down as coal, farm products, petroleum, primary metal products, and forest, lumber, and wood shipments declined substantially compared with year earlier levels; however, intermodal and auto shipments increased. Trucking contacts cited notable increases in overall tonnage during the reporting period. Port contacts cited continued growth in container traffic, bulk and break bulk cargo, and autos.

Banking and Finance

Banking contacts reported that credit remained available with attractive terms for qualified borrowers. The increase in bank lending rates was noted as having little impact on borrowing or lending behavior. Credit availability tightened somewhat for financially and economically vulnerable companies and for risky deals. Traditional institutions were less willing to lend for development and developers often turned to private equity firms for financing. Financial institutions in areas dependent on the energy sector noted continued risk, with some adding additional reserves for bad debt. Business contacts continued to indicate that credit was readily available, though activity tended to be focused on refinancing or paying down debt. Demand for business loans increased in metropolitan areas but was weak in rural areas.

Employment and Prices

Firms seeking employees for high-demand fields, such as information technology, engineering, and construction continued to experience difficulty filling jobs. Outside of these specialized fields, challenges finding workers eased some. Some businesses that hired inexperienced workers to fill open positions reported an increase in training investment. The oil and gas industry continued to impose layoffs as conditions deteriorated.

Most contacts rangitad ralativaly stable wage growth, despite continued unward pressure for select high-skill positions and high-demand sectors



Several businesses noted strength in margins, as they successfully held the line on prices in the face of soft or declining input costs. According to the Atlanta Fed's Business Inflation Expectations (BIE) survey, year-over-year unit costs were up 1.3 percent. Survey respondents also indicated they expect unit costs to rise 1.8 percent over the next 12 months.

Natural Resources and Agriculture

Contacts indicated that output and supply of oil and gas continued to remain greater than demand. Oil and gas business activity continued to decline and investment activity focused on maintenance. The unusually warm winter weather decreased natural gas demand. Refineries began spring maintenance outages that are not expected to adversely affect the supply of gasoline, jet fuel, or distillate fuel. Utilities experienced normal usage in residential power across the District while commercial and industrial sector usage slowed.

Agricultural conditions were mixed, while most of the District remained drought free, there were some areas in Florida, Georgia, and Louisiana categorized as abnormally dry. Due to excessive rain and flooding earlier in the year, the USDA designated several counties in central and southern Florida as primary natural disaster areas. Florida's orange crop forecast increased from the previous month but continued to be lower than last season. On a year-over-year basis, monthly prices paid to farmers for corn, cotton, rice, soybeans, beef, broilers, and eggs have declined.

Last update: April 13, 2016



Snapshot of Economy and Interest Rates

				Moving Averages
	Current	Previous	Year	6-Month Treasury Bill
Economic Growth	Period	Period	Ago	1.40
Real GDP growth	IV Q 2015	Ⅲ Q 2015	Year Ago	1.40 — — Weekly yield
Annual rate, constant dollars	1.4 %	2.0 %	2.2 %	1.20 -
Retail Sales	Feb	Jan	Year Ago	4 week avg.
billions	447.31	449.90	437.01	1.00 -
ndustrial production index	Feb	Jan	12 month change	0.80
Change, monthly and annually	-0.5%	0.8%	0.5%	0.54
Leading indicators index	Feb	Jan	6 month change	0.60 - 0.43 0.45 0.39 0.46 0.47 0.47 0.51 0.44
Change, monthly and annually	0.1 %	-0.2 %	0.3 %	0.40
New housing starts	Feb	Jan	Year Ago	0.40
Thousands of units, annualized	1,178	1,099	897	0.20 -
Purchasing Management Index	Feb	Jan	Year Ago	
lational Association of Purchasing Management	49.5	48.2	52.9	O.00 Jan 22 Jan 29 Feb 05 Feb 12 Feb 19 Feb 26 Mar 04 Mar 11 Mar 18 N
				10 Voor Trocoury Note
nflation				10-Year Treasury Note
Consumer Price Index	Feb	Jan	12 month change	3.50
Change, monthly and annually	-0.2%	0.1%	1.1%	3.30 - Weekly yield
Producer price index	Feb	Jan	12 month change	3.10 - 4 week avg.
hange, monthly and annually, seasonally adjusted	-0.2 %	0.1 %	0.9 %	
GDP price deflator	IV Q 2015	Ⅲ Q 2015	Year Ago	2.90 -
Annual rate	0.9 %	1.3 %	0.1 %	2.70
Unemployment rate	Feb	Jan	Year Ago	2.50 -
BLS	4.9 %	4.9 %	5.5 %	2.30 -
				2.10 1.94 1.86 1.88 1.88
<u>Other</u>				1.90
Money market fund maturities	Mar 15	Feb 23	Mar-15	1.70
Average portfolio maturity				1.50
(Money Fund Report Averages TM)	39 days	38 days	43 days	22-Jan 29-Jan 5-Feb 12-Feb 19-Feb 26-Feb 4-Mar 11-Mar 18-Mar 25



Investment Performance Benchmarks

Annualized Returns Since

The money market fund index

Date	Average Return	Jan.1, 2015	Jan. 1, 2014
Jan. 1, 2015	1.00%	0.01%	0.01%
Jan. 1, 2016	7.00%	0.02%	0.01%
Feb. 1, 2016	9.00%	0.03%	0.02%
Mar. 1, 2016	10.00%	0.03%	0.02%
Apr. 1, 2016	11.00%	0.04%	0.02%

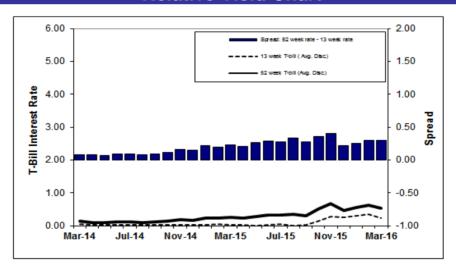
S&P Rated LGIP Index

Date 7-Day Yield		30-Day Yield	Maturity (Days)			
Apr. 8, 2016	0.24%	0.24%	35			

Key Rates: Cash Markets

Rate	3/25/2016	Year Ago
Fed funds	0.39	0.14
CDs: Three months	0.09	0.09
CDs: Six months	0.14	0.13
BAs: One month	0.40	0.15
T-bills: 90-day yield	0.22	0.03
Commercial Paper, Dealer- Placed, 3 months	0.32	0.11
Bond Buyer 20-bond municipal index	3.28	3.45

Relative Yield Chart



Notes

Moving Averages - The four-week moving averages are calculated as a simple average of Friday closing yield quotations for the most recently offered six-month Treasury bill (discount basis), two-year Treasury note, and 10-year Treasury note. Moving averages are used by analysts to monitor trends and trend changes. Generally, interest rates are increasing (prices falling) when the moving average yield is rising and the current rate exceeds the moving average. Conversely, current yields below a declining moving average are associated with lower interest rates (high prices on fixed-income securities). Some market timers buy (or sell) longer maturities when current market yields fall below (or penetrate above) their moving averages.

The money market fund index - This index is the simple average of iMoneyNet Money Fund Averages ™/Taxable (All) ™ seven-day money market fund indexes, as reported for the two weeks closest to the end of each month. The annualized return is calculated using these rates for a four-week period centering on the first of each month. The results should simulate returns from passive investment in an average money market fund

S&P Rated LGIP Index - This index comprises local government investment pools that are rated AAAm or AAm by Standard & Poor's and represents pools that strive to maintain a stable net asset value.

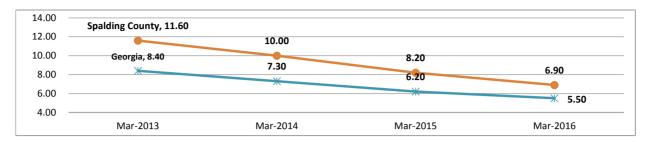
Executive Director/CEO: Jeffrey Esser

Editor: Marcy Boggs

January 29, 2016



II. Unemployment Numbers

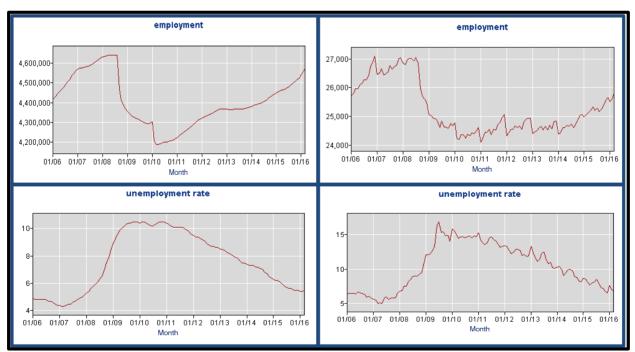


Latest Unemployment Figures

				Un-		
Georgia	Labor Force	Employment	Un- employment	employment Rate	# Change in Un- employment	% Change in Un- employment
Mar-2013	4,764,558	4,364,115	400,443	8.40		
Mar-2014	4,735,417	4,389,987	345,430	7.30	(55,013)	-13.74%
Mar-2015	4,751,795	4,459,405	292,390	6.20	(53,040)	-15.35%
Mar-2016	4,839,597	4,573,746	265,851	5.50	(26,539)	-9.08%

				OII-		
			Un-	employment	# Change in Un-	% Change in Un-
Spalding County	Labor Force	Employment	employment	Rate	employment	employment
Mar-2013	27,724	24,507	3,217	11.60		
Mar-2014	27,362	24,617	2,745	10.00	(472)	-14.67%
Mar-2015	27,387	25,131	2,256	8.20	(489)	-17.81%
Mar-2016	27,725	25,811	1,914	6.90	(342)	-15.16%

GEORGIA SPALDING COUNTY



Data comes from the U.S. Department of Labor, Bureau of Labor Statistics

III. General Fund Revenue Sources

How do employment economics relate to the City of Griffin and its revenue sources?

The City's general fund revenue sources include (by category) Taxes, Intergovernmental, Fines and Forfeitures, Licenses and Permits, Charges for Services, Rents and Royalties, etc... These types of revenue sources, such as taxes, are subject to economic ebbs and flows, are directly and indirectly connected through changes in the unemployment figures.

Taxes	Taxes account for approximately 39 percent of the City's general operating revenue coming from property taxes, local option sales taxes, insurance premium taxes, alcohol taxes, business occupation taxes, and motor vehicle taxes, etc Property taxes alone represent approximately 16 percent of general fund revenue followed by local option sales tax of approximately 12 percent of general fund revenue.
Intergovernmental	This category accounts for revenue sources (predominantly grants) from other governmental agencies.
Fines and Forfeitures	Near 2 percent of total general fund revenue, traffic fines make up 98 percent of this category or \$650000 with the balance (2 percent or \$16000,) from traffic cameras (running red lights), seatbelt fines, and ordinance fines.
Licenses and Permits	Licenses and permits make up less than 2 percent of total general fund revenue. Licenses make up approximately 50 percent or \$214000 of this category. The balance of 41 percent or \$173000 comes from permits.
Charges for Services	Service fees include business occupation tax administration fees, police service charges for copies, documents, etc., plan review and zoning document fees, and pavilion rentals. This category also includes a large portion (\$5.3M) in administrative cost allocations coming from enterprise and internal services funds. Cost allocations, depending on their nature, can be non-cash book entries in order to comply with Generally Accepted Accounting Principles (GAAP). Allocations are designed to shift and allocate costs to business units in order to show true operating costs.)
Rents and Royalties	These are revenues from leased office and parking lot spaces.
Investment Income	This category represents interest and dividend earnings from investments.
Miscellaneous Revenues	This category includes insurance settlements, claims, recoveries, and miscellaneous reimbursements.

IV. Revenues by Category

General Fund Total General Fund Revenues

		т-	Rolling welve Month			Projected			
	Budget	1 /	Actual	Projection	U	ver (Under) Budget	% Variance	% V	Veighted
	8			,			,,	,,,	9
Total Revenues	\$ 27,606,185	\$	28,945,900	\$ 27,706,350	\$	100,165	0.36%		100.00%
By Category									
Operating Revenue									
Taxes	10,879,300		11,306,940	11,159,000		279,700	2.57%		279.24%
Licenses and Permits	425,500		349,760	341,000		(84,500)	-19.86%		84.36%
Charges for Services	5,304,699		5,364,410	5,309,000		4,301	0.08%		4.29%
Fines and Forfeitures	666,000		562,600	676,000		10,000	1.50%		9.98%
Rents and Royalties	191,500		223,780	207,430		15,930	8.32%		15.90%
Total Operating Revenue	17,466,999		17,807,490	17,692,430		225,431	1.29%		225.06%
Non-operating Income									
Intergovernmental	107,280		296,100	107,970		690	0.64%		0.69%
Interest/Investment Income	5,000		5,510	7,000		2,000	40.00%		2.00%
Contributions and Donations	1,000		3,900	<u>2,650</u>		1,650	165.00%		1.65%
Gain (Loss) on Sale of Capital Assets			13,040						
Total Non-operating Income	113,280		318,550	117,620		4,340	3.83%		4.33%
Transfers in from Other Funds	10,025,906		10,819,860	9,896,300		(129,606)	-1.29%		129.39%
Total Revenues	\$ 27,606,185	\$	28,945,900	\$ 27,706,350	\$	100,165	0.36%		100.00%

Adjustments:

Gain (Loss) on Sale of Capital Assets: \$ 13,040

No adjustments as of the report date.										
Gain (Loss) on Sale of Capital Assets										
after Adjustments: 13,040										
Total Adjustments:										
Total Revenues after Adjustments	\$	27,606,185 \$	28,945,900 \$	27,706,350 \$	100,165	0.36%				

ANALYSIS:

Total General Fund Revenues as of the date of this report are forecast at \$27.7 million after adjustments (up \$100 thousand or 0.36 percent of Budget).

As of March 31, 2016 the revenue forecast model projects Local Option Sales Tax (LOST) revenues at \$3.56 million (up \$157 thousand dollars or 4.6 percent of Budget).

V. Revenues

General Fund Tax Revenues

			Tax Rever	lues			
	Budg		Rolling welve Month Actual	Projection	Projected Over (Under) Budget	% Variance	% Weighte
otal Tax Revenues	\$ 10,87	9,300 \$	11,306,940	\$ 11,159,000	\$ 279,700	2.57%	100.00
otal rax nevenues	φ 10,07	,,500 Ş	11,300,340	7 11,133,000	273,700	2.5770	100.00
y Category							
Property Taxes							
Real Property Tax	3,72	5,000	3,740,090	3,729,000	4,000	0.11%	1.43
Public Utility Tax	4	7,000	47,830	48,000	1,000	2.13%	0.30
Motor Vehicle Tax	12	2,000	124,460	119,000	(3,000)	-2.46%	1.0
MV Title Ad Valorem Tax (TAVT)	53	3,000	476,770	468,000	(65,000)	-12.20%	23.2
Intangible Tax	2	3,000	22,010	23,000		0.00%	
Railroad Equipment Tax		5,300	5,830	6,000	700	13.21%	0.2
Real Estate Transfer Tax	1	3,000	10,530	10,000	(3,000)	-23.08%	1.0
Timber Tax			360				
Real Property Tax - Prior Year			59,250				
Heavy Equipment Tax			ŕ				
Property not on Tax Digest			1,560	2,000	2,000	100.00%	0.7
Sub-total Property Taxes	4,46	3,300	4,488,690	4,405,000	(63,300)	-1.42%	22.6
Franchise Taxes							
Franchise Fees - Electric	5	1,000	53,000	53,000	2,000	3.92%	0.7
Franchise Fees - Natural Gas	15	5,000	156,190	156,000	1,000	0.65%	0.3
Franchise Fees - Cable Television	23	1,000	224,550	228,000	(3,000)	-1.30%	1.0
Franchise Fees - Telephone	10	7,000	69,620	73,000	(34,000)	-31.78%	12.1
Franchise Fees - Video Service	1	5,000	31,770	32,000	16,000	100.00%	5.7
Sub-total Franchise Fee Taxes	56	0,000	535,130	542,000	(18,000)	-3.21%	6.4
Food and Beverage Taxes							
Wine Tax							
Beer Excise Tax	54	2,000	607,750	607,000	65,000	11.99%	23.2
Liquor Excise Tax	8	5,000	46,950	40,000	(45,000)	-52.94%	16.0
Sub-total Beer, Wine, Liquor &							
Mixed Drink Tax	62	7,000	654,700	647,000	20,000	3.19%	7.1
Payment in Lieu of Taxes		5,000	1,790	2,000	(3,000)	-60.00%	1.0
Local Option Sales Tax (LOST)	3,40	0,000	3,588,740	3,557,000	157,000	4.62%	56.1
Hotel Motel Tax							
Business Occupation Tax	44	0,000	523,520	493,000	53,000	12.05%	18.9
Insurance Premium Tax	1,25	0,000	1,362,940	1,363,000	113,000	9.04%	40.4
Financial Institution Tax	. 8	5,000	90,720	91,000	6,000	7.06%	2.1
Penalty and Interest on Delinquent		•					
Taxes	4	4,000	55,060	55,000	11,000	25.00%	3.9
Penalty and Interest on Delinquent	•	,	33,000	22,230	11,000	25.5376	3.3
Business Licenses and Permits			5,650	4,000	4,000	100.00%	1.4
Homeowner's Tax Relief Grant			3,030	4,000	4,000	100.00/0	1.4
	A 40.55		44.000.000	A 44 450 000	A 000 500		4000
otal Tax Revenues	\$ 10,87	9,300 \$	11,306,940	<u>\$ 11,159,000</u>	\$ 279,700	2.57%	100.0

Notes: - Franchise Fees are paid in quarterly installments

Cable fees average \$50k to \$51k per quarter. Phone fees average \$36k to \$38k per quarter.



Taxes:

Property Taxes

- 1. The 2015 property tax gross digest increased to just under \$567.8M (up \$24.4M from \$543.4M in the prior year).
- 2. Maintenance and operations (M&O) exemptions increased to \$45.8M (up \$5.3M from \$40.4M in the prior year).
- 3. Changes in the gross digest and M&O exemptions reduced the net M&O digest to \$497.6M (down \$-24.7M from \$522.2M in the prior year).

In Summary

The net levy increased to \$4408440 (up \$228760 from \$4179680 in the prior year).

Homeowners Tax Relief Grant (HTRG)

Fiscal year 2009 was the last year for the Homeowners Tax Relief Grant program.

Sales Tax Distribution

As of March 31, 2016 the revenue forecast model projects Local Option Sales Tax (LOST) revenues at \$3.56 million (up \$157 thousand dollars or 4.6 percent of Budget).

Below is a chart of sales tax distributions for the City of Griffin, Spalding County and Griffin Board of Education. The chart shows distributions for the month, total distributions for the last twelve consecutive months, and year to date for the current fiscal year. Data comes from the Georgia Department of Revenue.

Sales Tax Distribution

Sales Tax Distribution As of March 31, 2016	Amount of Distribution							
Jurisdiction	Tax Type	For the Month		st Twelve Months		Current scal Year		
CITY OF GRIFFIN (LOST)	LOST	\$ 278,293	\$	3,573,256	\$	2,696,560		
SPALDING COUNTY-GRIFFIN BD OF EDUCATION (ELOST)	ELOST	\$ 691,112	\$	8,861,694	\$	6,688,095		
SPALDING COUNTY BOARD OF COMMISSIONERS (LOST)	LOST	\$ 408,825	\$	5,249,738	\$	3,961,708		
SPALDING COUNTY BOARD OF COMMISSIONERS (SPLOST)	SPLOST	\$ -	\$	37,318	\$	26,315		

-- Colleda Monick, co-owner of Copper Pot Caramels, as quoted by the Yakima Herald Republic

[&]quot; Success as a business looks different for everybody."

General Fund Property Taxes $^{(1)}$

	2012	2013	2014	2015	2016
Property Tax Revenue	\$ 4,644,880 \$	4,417,610 \$	4,842,370 \$	4,542,960 \$	4,405,000
(percentage change over prior years)		-4.89%	9.62%	-6.18%	-3.04%
Penalty and Interest on Delinquent Taxes	\$ 56,200 \$	36,690 \$	51,150 \$	48,360 \$	55,000
(percentage change over prior years)		-34.72%	39.41%	-5.45%	13.73%

(1) Property taxes as presented in the Comprehensive Annual Financial Report Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds. Includes Real Property Tax, Public Utility Tax, Timber Tax, Real Property Tax - Prior Year, Motor Vehicle Tax, Railroad Equipment Tax, Intangible Tax, Heavy Equipment Tax, Property-Not-on-Digest, Real estate Transfer Tax, Homeowner's Tax Relief Grant (HTRG).

Tax Digest and 5 Year History											
	2010	2011	2012	2013	2014	2015					
Real & Personal	\$564,247,211	\$545,778,551	\$526,375,750	\$528,670,575	\$514,818,572	\$547,351,669					
Motor Vehicle	31,458,590	30,954,890	32,485,150	34,002,340	28,543,840	20,438,090					
Mobile Homes											
Public Utility											
Timber	5,220										
Heavy Duty Equipment											
Gross Digest	595,711,021	576,733,441	558,860,900	562,672,915	543,362,412	567,789,759					
(dollar change over prior years)		(18,977,580)	(17,872,541)	3,812,015	(19,310,503)	24,427,347					
(percentage change over prior years)		-3.19%	-3.10%	0.68%	-3.43%	4.50%					
Less:											
Maintenance and Operations											
(M&O) Exemptions:	34,913,558	36,982,207	36,456,368	40,442,206	45,781,832	42,975,873					
(dollar change over prior year)		2,068,649	(525,839)	3,985,838	5,339,626	(2,805,959)					
(percentage change over prior year)		5.93%	-1.42%	10.93%	13.20%	-6.13%					
NET: M&O Digest	560,797,463	539,751,234	522,404,532	522,230,709	497,580,580	524,813,886					
(dollar change over prior year)	, ,	(21,046,229)	(17,346,702)	(173,823)	(24,650,129)	27,233,306					
(percentage change over prior year)		-3.75%	-3.21%	-0.03%	-4.72%	5.47%					
Millage (rate per thousand dollars)	8.636	8.636	8.636	8.611	8.400	8.400					
Net Levy	\$4,843,047	\$4,661,290	\$4,511,490	\$4,496,930	\$4,179,677	\$4,408,437					
(dollar change over prior year)	<u> </u>	(181,757)	(149,800)	(14,560)	(317,253)	228,760					
(percentage change over prior year)		-3.75%	-3.21%	-0.32%	-7.05%	5.47%					

General Fund Licenses and Permits

			0/ Maishes			
	Budget	elve Month Actual	Projection	Over (Under) Budget	% Variance	% Weighted on Category
Total Licenses and Permits Revenues	\$ 425,500	\$ 349,760	\$ 341,000	\$ (84,500)	-19.86%	100.00%
By Category						
Licenses						
Beer License	65,000	33,940	35,000	(30,000)	-46.15%	35.509
Wine License	63,000	32,940	33,000	(30,000)	-47.62%	35.509
Liquor License	86,000	99,500	102,000	16,000	18.60%	18.93
Sub-total Licenses	214,000	166,380	170,000	(44,000)	-20.56%	52.07
Permits						
House Moving Permits		200				
Burn Permits						
Camera Ready Permits	15,000	3,700	13,000	(2,000)	-13.33%	2.37
Zoning & Land Use Permits	7,000	7,580	8,000	1,000	14.29%	1.18
Sign Permits	15,000	10,580	12,000	(3,000)	-20.00%	3.55
Catering Permits	1,000	2,000	2,000	1,000	100.00%	1.18
Building Permits	113,000	77,160	61,000	(52,000)	-46.02%	61.54
Plumbing Permits	7,000	12,940	10,000	3,000	42.86%	3.55
Electrical Permits	11,000	19,070	15,000	4,000	36.36%	4.73
Gas Permits	1,000	600	1,000		0.00%	
Mechanical Permits	3,000	7,990	8,000	5,000	166.67%	5.92
Sub-total Licenses and Permits	173,000	141,820	130,000	(43,000)	-24.86%	50.89
Insurance Regulatory Fees	37,500	38,510	39,000	1,500	4.00%	1.78
Interest on Business Licenses	1,000	3,050	2,000	1,000	100.00%	1.18
Sub-total Licenses and Permits	38,500	41,560	41,000	2,500	6.49%	2.96
Total Licenses and Permits Revenues	\$ 425,500	\$ 349,760	\$ 341,000	\$ (84,500)	-19.86%	100.00

General Fund

Licenses and Permits 2012 2013 2014 2015 2016 \$ 300,540 \$ 284,588 \$ 285,302 \$ **Licenses and Permits Revenue** 319,097 \$ 300,000 (percentage change over prior years) -5.31% 0.25% 11.85% -5.98% Licenses \$ 196,800 \$ 207,180 \$ 203,030 \$ 160,860 \$ 170,000 (percentage change over prior years) 5.27% -2.00% -20.77% 5.68% \$ **Permits** 103,740 \$ 77,408 \$ 82,272 \$ 158,237 \$ 130,000 -25.38% 6.28% 92.33% -17.84% (percentage change over prior years)



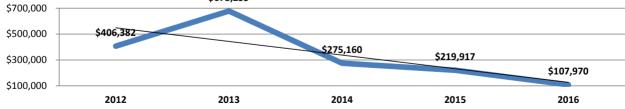
General Fund Intergovernmental Revenues

			Rolling			Projecte			0/ 147-1-1-1-1
	Budge	ŧ	Twelve Month Actual		jection	Over (Und Budget		% Variance	% Weighted on Category
	Duuge		Actual	11(rjection	Duuge		/0 variance	on category
Total Intergovernmental Revenues	\$ 107	,280	\$ 296,100	\$	107,970	\$	690	0.64%	100.00%
By Category									
DNR Funding									
Federal DEA Overtime									
Reimbursement					690		690	100.00%	100.00%
City of Atlanta HIDTA									
GMA Mutual Aid Reimbursements									
School Resource Officers	73	,910	74,950		73,910			0.00%	
Prism Training Revenue									
Spalding County Board of Education									
Reimbursement Spalding County	33	,370			33,370			0.00%	
OGA - Griffin Spalding Development									
Authority									
Grants									
LCI Grant ARC									
LLEBG - Vest Grant			7,200						
GA DOT Grants - LMIG			195,430						
Byrne Grant			14,520						
Grants from State of Georgia			4,000						
FEMA Grants									
State Capital Grant									
Sub-total Grants			221,150						
Total Intergovernmental Revenues	\$ 107	,280	\$ 296,100	\$	107,970	\$	690	0.64%	100.00%



Intergovernmental 2012 2014 2015 2016 **Total Intergovernmental Revenue** 406,382 \$ 678,255 \$ 107,970 275,160 \$ 219,917 \$ -59.43% (percentage change over prior years) 66.90% -20.08% -50.90% \$ 381,882 \$ 549,485 \$ 226,770 \$ 212,717 \$ 107,970 **Intergovernmental Reimbursements** (percentage change over prior years) 43.89% -58.73% -6.20% -49.24% Grants \$ 24,500 \$ 128,770 \$ 48,390 \$ 7,200 (percentage change over prior years) 425.59% -62.42% -85.12% -100.00%

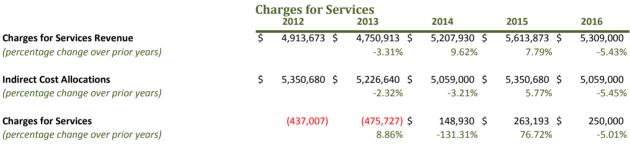
Total Intergovernmental Revenue \$678,255

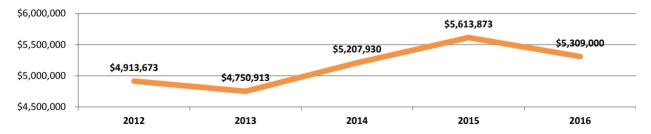


General Fund Charges for Services

			Rolling			Projected		
	Dudget	Τv	welve Month	Duciostica	C	Over (Under)	% Variance	% Weighted
	Budget		Actual	Projection		Budget	% variance	on Category
Total Charges for Services Revenues	\$ 5,304,699	\$	5,364,410	\$ 5,309,000	\$	4,301	0.08%	100.00%
By Category								
Indirect Cost Allocations	5,059,124		5,108,450	5,059,000		(124)	0.00%	2.88%
Returned Check Fees	-,,		40	2,222,222		()		
Election Qualifying Fees	2,400		1,860	2,000		(400)	-16.67%	9.30%
Business Occupation Tax								
Administration Fee	25,000		32,640	31,000		6,000	24.00%	139.50%
Business List Reports								
Data Processing Fees	14,000		12,340	12,000		(2,000)	-14.29%	46.50%
Credit Card Fees			400	1,000		1,000	100.00%	23.25%
Fire Inspections			60					
Cemetery Fees	155,725		128,940	131,000		(24,725)	-15.88%	574.87%
Pool Service Fees	5,250		7,370	6,000		750	14.29%	17.44%
Sale of Recycled Materials								
Pavilion Rental	7,000		4,590	7,000			0.00%	
Plan Review Fees	25,000		3,620	4,000		(21,000)	-84.00%	488.26%
Reimbursement Fees	5,000		11,560	7,000		2,000	40.00%	46.50%
Demolition Recovery Fees	5,000		46,260	43,000		38,000	760.00%	883.52%
Customer Service Fee								
Zoning Application Fees	1,200		6,280	6,000		4,800	400.00%	111.60%
Total Charges for Services Revenues	\$ 5,304,699	\$	5,364,410	5,309,000	\$	4,301	0.08%	100.00%









General Fund Fines and Forfeitures

		1 111	ics and I of	110	ituics			
	Budget	Tv	Rolling velve Month Actual		Projection	Projected ver (Under) Budget	% Variance	% Weighted on Category
Total Fines and Forfeitures Revenue	\$ 666,000	\$	562,600	\$	676,000	\$ 10,000	1.50%	100.00%
By Category								
Police Revenue	14,000		19,310		18,000	4,000	28.57%	40.00%
Traffic Fines	650,000		532,570		649,000	(1,000)	-0.15%	10.00%
Camera Traffic Light Fines								
Code Violations								
Seat Belt Fines								
Ordinance Fines	2,000		10,720		9,000	7,000	350.00%	70.00%
Total Fines and Forfeitures Revenue	\$ 666,000	\$	562,600	\$	676,000	\$ 10,000	1.50%	100.00%

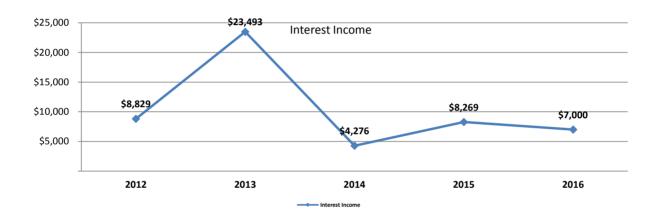


General Fund Other Revenues

Other Revenues										
		Rolling		Projected						
		Twelve Month	1	Over (Under)		% Weighted				
	Budget	Actual	Projection	Budget	% Variance	on Category				
Other Revenues										
Investment Income	\$ 5,000	0 \$ 5,510	\$ 7,000	\$ 2,000	40.00%	1.82%				
Rents, Royalties and Other										
Rents	191,50	0 201,690	188,810	(2,690)	-1.40%	2.44%				
Insurance Claims		18,410	15,410	15,410	100.00%	14.01%				
Miscellaneous Revenue		3,730	3,210	3,210	100.00%	2.92%				
GMA Safety Grant		.,	-,	-,						
Contributions and Donations	1,000	3,850	2,650	1,650	165.00%	1.50%				
	,	-,		,						
Sub-total Rents, Royalties and Other	192,50	0 227,680	210,080	17,580	9.13%	15.98%				
our cour none, no qui oc una conc.	132,30	227,000	210,000	17,500	3.1370	13.3070				
Proceeds and Other Financing										
Sources										
Proceeds of GMA Leases										
Proceeds of Givia Leases Proceeds of Sales of Fixed Assets		13,040								
Sub-total Proceeds and Other		13,040								
		42.040								
Financing Sources		13,040								
T										
Transfers:										
Transfer from Confiscated Assets										
Fund										
Transfer from Hotel Motel Tax Fund	25,71	0 29,720	30,080	4,370	17.00%	3.97%				
Transfer from Police Tech Fund										
Transfer from Court Tech Fund										
Transfer from Cemetery Fund										
Transfer from Water/Wastewater										
Fund	1,800,00	0 1,800,000	1,800,000		0.00%	0.00%				
Transfer from Electric Fund	7,974,15			(174,156)	-2.18%	158.29%				
Transfer from Welcome Center Fund	,- , -	20,070		20,090	100.00%	18.26%				
Transfer from Solid Waste Fund	226,04	•	226,040	=5,555	0.00%	0.00%				
Transfer from Airport Fund	220,01		220,010		0.0070	0.0070				
Transfer from Storm Water Fund										
Transfer from Golf Course										
Transfer from Goif Course Transfer from Motor Pool										
Transfer from GBTA		20,070	20,090	20,090	100.00%	18.26%				
Sub-total Transfers from Other										
Funds	10,025,90	6 10,819,860	9,896,300	(129,606)	-1.29%	117.80%				
i ulius	10,023,90	0 10,013,800	3,030,300	(129,000)	-1.29%	117.80%				
Total Other Revenues	\$ 10,223,400	6 \$ 11,066,090	\$ 10,113,380	\$ (110,026)	-1.08%	100.00%				
Total Other Nevendes	y 10,223,40	0 ج ت ت	y 10,113,300	A (110,020)	-1.00%	100.00%				

General Fund Other Revenues

	2012	2013	2014	2015	2016
Interest Income	\$ 8,829 \$	23,493 \$	4,276 \$	8,269 \$	7,000
(percentage change over prior years)		166.09%	-81.80%	93.38%	-15.35%
Rental Income	\$ 196,689 \$	193,874 \$	193,944 \$	175,598 \$	188,810
(percentage change over prior years)		-1.43%	0.04%	-9.46%	7.52%
Donations and Contributions	\$ 454		\$	8,129 \$	2,650
(percentage change over prior years)		-100.00%	0.00%	0.00%	-67.40%
Other Revenues	\$ 4,957 \$	16,871 \$	28,556 \$	67,729 \$	18,620
(percentage change over prior years)		240.35%	69.26%	137.18%	-72.51%



-- Jason Shah,

founder and CEO of DO, writing at Fast Company online

[&]quot; Great leaders boast a range of skills and traits, but one of the most underrated is a keen grasp of psychology."





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